

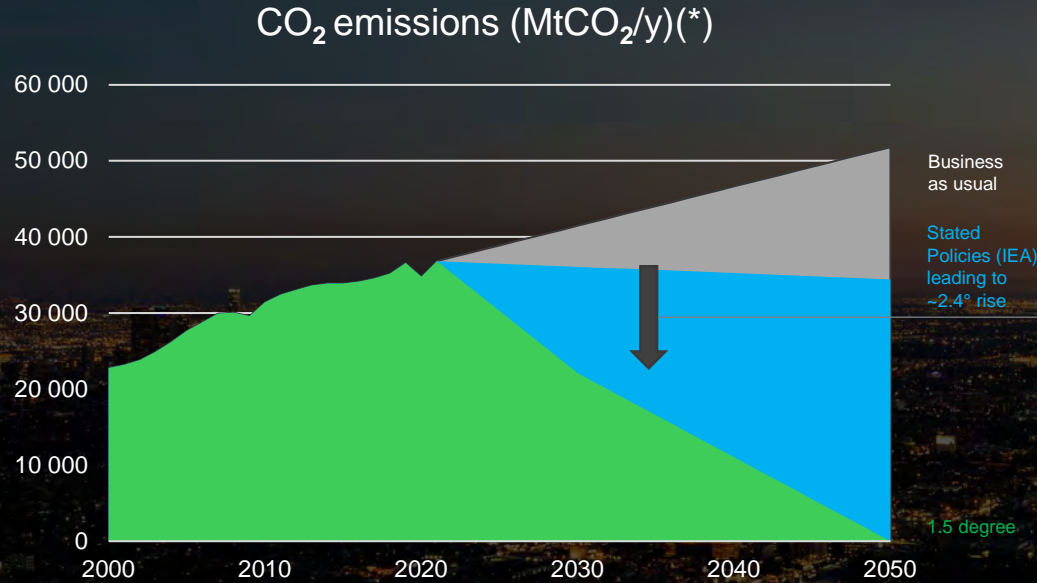


Digitization for an efficient and sustainable future

Gwenaëlle Avice-Huet

Chief Strategy & Sustainability Officer

A case for change



We need to **save 3X more** CO₂ emissions **by 2030**

Business as usual

Stated Policies (IEA) leading to ~2.4° rise

1.5 degree

Current annual CO₂ emissions savings pledged by 2030 leading to a 2.4 C rise

~4Gt CO₂/y

Minimum required annual CO₂ emissions savings by 2030 to meet the 1.5°C trajectory

~10-15Gt CO₂/y

Source: Schneider Electric™ Sustainability Research Institute

(*) energy-related and industrial process emissions. 10-15 Gt: Based on assessment of circa. 30 Gts energy-related CO₂ emissions from NAM, Europe, China, and the Asian OECD nations, for the building, transport, industrial and power generation sectors

Electricity 4.0 is the fuel
for a more **sustainable** and **resilient** Net-Zero World

Digital

Builds a **Smart** future



Electric






Makes energy **Green**

Digital makes the invisible visible, eliminating waste and driving **efficiency**



Electricity is the most **efficient energy** and the best vector of **decarbonization**

Schneider Electric is committed to Electrification, Digitization & Sustainability for the New Energy Landscape

-  **Microgrid +** AlphaStruxure GreenStruxure
-  **Smart Grid**
-  **EcoStruxure Grid**
-  **Smart Usages with EcoStruxure and Wiser**
-  **Energy & Sustainability Services**
-  **eMobility**
-  **Storage**
-  **External Investments** **uplight**  **AutoGrid**

Life Is On

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The shift in the SE business

impact

Company



5 guiding principles

Performance

the foundation for doing good

All Stakeholders

in our ecosystem

All ESG

dimensions

Business

digital partner for Sustainability and Efficiency

Model & Culture

set up for global and local impact

**Carbon Pledge
& 6 Long term
commitment**

by 2050

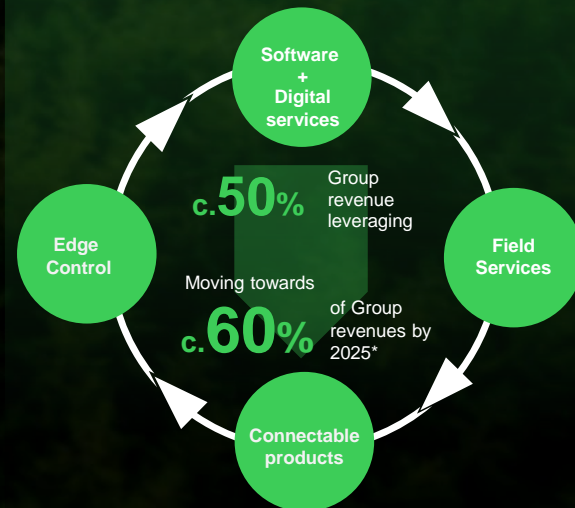
**Net zero CO₂ emissions
value chain and products**

aligned with 1.5°C scenario
and validated by SBTi
with intermediate targets 2025 & 2030

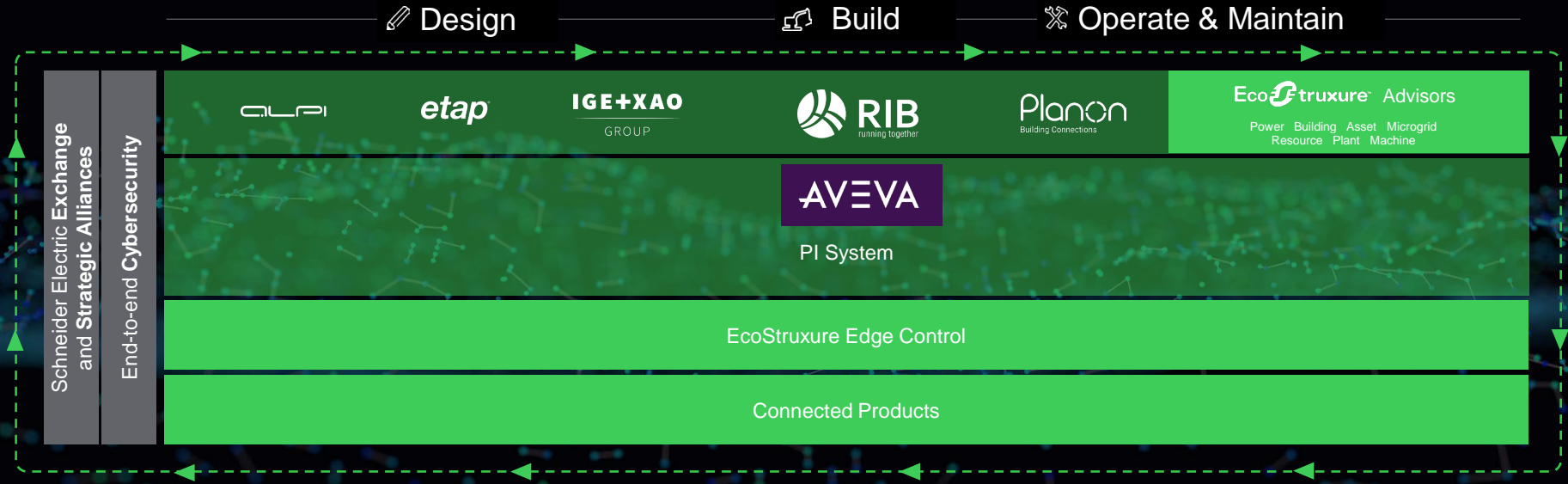
6 Long-term commitment

**Climate | Resources | Equal
Generations | Trust | Local**

**Continuing our
transition to a hybrid
digital company**



We drive **efficiency & sustainability** through lifecycle digitalization with our strong agnostic software portfolio and world-leading independent software partners



AVEVA and the AVEVA logo are a trademark or registered trademark of AVEVA Group plc in the U.S. and other countries

REPowerEU for a more sustainable and resilient Europe

Welcome the European Commission's Plan to reduce Europe's dependence on Russian fossil fuels.

We promote a **10-point action plan** that the EU can take to achieve short-term and longer-term benefits.

Drive energy efficiency with digital technologies

Electrify end-uses and rethink heat

Decentralize the energy system

Build right from scratch

1. Drive energy **efficiency in buildings** with monitoring and control
2. Drive energy **efficiency in industry** with energy management systems
3. Electrify **heating in buildings** with connected heat pumps and smart controls
4. Electrify industry with better **industrial processes**
5. Decarbonize remaining industrial processes with **green hydrogen and biogas**
6. Deploy renewables with **rooftop solar and self-consumption**
7. Invest in **demand-side flexibility sources**
8. Develop **micro-grids**
9. Deploy **electric vehicles** and smart charging
10. Build better with **digital designs** and development

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Homes of the future: Transitioning to All Digital, All Electric



Home Today

Grid-tied and fossil fuel-based generation sets for backup power

Furnaces and boilers for heating
Gas-powered water heaters, ovens and burners

Inefficient lighting, shutters, heating systems and air conditioners

Manual controls, gas meters, traditional electrical distribution panels



Home of the Future

Decentralized and decarbonized grid. Self-generation with **Rooftop solar** panels and backup **battery systems**

Electrified heating and cooking

Home automation and smart powered lighting, shutter controls, thermostats

Home Energy Management System coupled with **smart Energy Centers** and smart meters

Impact

÷2 to 3 Total Energy Demand (kWh)

0 Fossil Spend (\$USD/y)

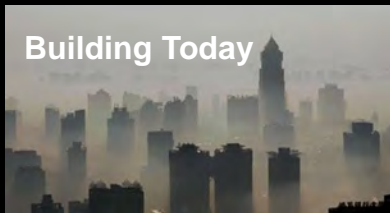
-10 to -30% Electricity Spend(\$USD/y)

÷4 to 10 Carbon Emissions (kgCO₂/y)

x5 Total Addressable Market for Schneider

Range of shifts in 2025 in USA (230m² in US South, individual, 2 storey home) and France (150m², individual, 2 storey home)

Buildings of the future: Bridging Sustainability and Human Progress



Building Today

Fossil Fueled

Grid-tied + fossil fuel-based gen sets for backup power

Low electrification

Furnaces and boilers for heating
Gas-powered water heaters, ovens and burners

Manual Control

Manual controls, gas meters, inefficient lighting, shutters, heating systems and air conditioners



Building of the Future

Green electricity

Self-generation with **rooftop solar** panels and **energy storage**

Electrification at end use

Heat electrification for spaces and water heating

Digital efficiency

Active Energy Efficiency with IoT zone control combined with Energy Monitoring System

Impact

÷2 to 3 Carbon Emissions (kgCO₂/y)

÷2 to 3 Total Energy spend (USD/m²/y)

-30 to -50% Total energy demand (Kwh/m²/y)

Industries of the Future: Eco-efficient, agile, resilient



Limited remote oversight

>5.8bn Endpoints making up IIoT systems

Supply chain disruptions

94% Fortune 1000 companies hit by supply chain challenges

CO2 emissions

~32% of total CO2 emissions come from industry

Skill gap People-focused

Experts forecast a > 2.4M worker shortage by 2028



Next generation digital

Smart operations driven by IoT, software, automation, data analytics experience step-change advancements.

Efficient and resilient

Smart factories, digitally managed operations, supply chains are more robust, agile, eco-efficient.

Sustainable

Industrial enterprises prove sustainable operations advance business success.

People-focused

Investment in the new generation builds a more vibrant, efficient, and future-ready operation.

Impact

20% improvement in production efficiency

>100 smart factories and distribution centers

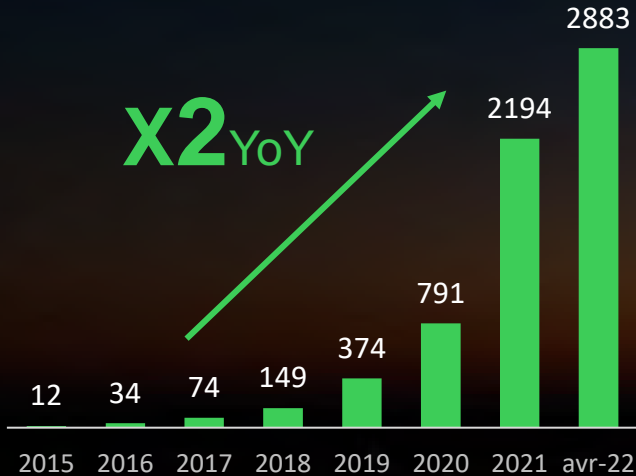
15% energy savings of up to 15%

30% increase of workforce efficiency using digital solutions

Sources: Deloitte, IPCC Working Group, Gartner, Fortune

Companies are making bold commitments on climate action as well as shifting their business models

Companies with targets approved by SBTi



source: sciencebasedtargets.org www.worldwildlife.org

Across sectors, business models transform towards Sustainability



Engineering & Construction

BIM for efficiency
Renewables & Green materials



Agriculture & Food

Regional & Local food
Innovative technologies



Automotive & Transportation

Emission free mobility & transportation



Consumer Goods & Retail

Reuse & recycling
E-commerce, fair supply chain



Energy & Utilities

Renewable energy system
Smart Grid & Energy efficiency



High-Tech & Electronics

Digital disruption



Pharma & Health

Access and affordability of health
Preventive health

Source: BASF

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Our unique value proposition

is to support our customers on climate, from strategy setting to execution

3-step
approach



STRATEGIZE

Major
steps
involved

- **MEASURE** enterprise baseline
- **CREATE** decarbonization roadmap
- **STRUCTURE** program & governance
- **COMMUNICATE** commitment



DIGITIZE

- **MONITOR** resource usage & emissions
- **IDENTIFY** saving opportunities
- **REPORT** and benchmark progress



DECARBONIZE

- **ELECTRIFY** operations
- **REDUCE** energy use
- **REPLACE** energy source
- **ENGAGE** value chain

Schneider
Solutions

Consulting
(Agnostic)

Digital Platform & Services
(EcoStruxure Resource Advisor)
(Neo-Network)

SE Solutions + Partner Ecosystem
(Energy efficiency
Electrification / Smart grid
Green Premium products
Services for circularity)

Step 1: Define climate strategy to meet customer's ambition aligned with Science-Based Targets initiative



STRATEGIZE



EQT is First Private Markets Firm to Set Science Based Targets

OCTOBER 14, 2021

- *EQT accelerates its journey to address climate change*
- *Schneider Electric partnered with EQT to develop SBT strategy and roadmap for implementation*

Step 2: Digitize to create a single source of truth for energy and sustainability data



MONITOR

resource usage
and emissions

- Energy usage, resource consumption & emission tracking



IDENTIFY

saving opportunities

- Opportunity assessment for emissions & cost reduction



REPORT

and benchmark
progress

- Goal progress tracking
- Streamlined ESG reporting
- Peer benchmarking

EcoTruxure™ Resource Advisor



 **35B**

Digitized data points

 **125M+**

Metric tons of CO₂ managed

 **100k+**

Users across 140+ countries

Step 3: Execute decarbonization strategy with 4 key levers



DECARBONIZE



ELECTRIFY
operations

- Mobility
- Industry & Building processes
- Microgrid



REDUCE
energy use

- Digitization
- Efficiency
- Optimization



REPLACE
energy source













- Integrated sourcing
- Renewable energy
- Carbon credits



ENGAGE
value chain

- Supplier Decarbonization
- Circularity
- Design & Build for Sustainability

Complete portfolio of proven, digitally-enabled solutions to execute Decarbonization roadmap

ELECTRIFY Operations	REDUCE Energy Use	REPLACE Energy Source	ENGAGE Value Chain
<p>Mobility</p>  <p>EV Solutions</p>	<p>Digitization</p>  <p>Power Logic Power Meters EcoStruxure Power Home automation WiFer</p>	<p>Integrated Sourcing</p>  <p>Energy Portfolio Management</p>	<p>Supplier Chain Decarbonization</p>  <p>NEO Network Platform</p>
<p>Industrial & Building Process</p>  <p>Electricity 4.0 Consulting Industry 4.0</p>	<p>Efficiency</p>  <p>AirSet SF6-Free Switchgear UPS Altivar Variable Speed Drives</p>	<p>Renewable Energy</p>  <p>Power Purchase Agreement (PPA)</p>	<p>Circularity</p>  <p>EcoFIT™ Retrofit services</p>
<p>Microgrid</p>  <p>EcoStruxure Microgrid Operation</p>	<p>Optimization</p>  <p>EcoStruxure Plant & Building Advisor Unified Operations Center AVEVA</p>	<p>Carbon Credits</p>  <p>Market Strategy & Advisory</p>	<p>Design & Build for Sustainability</p>  <p>MTWO Construction Cloud Software RIB etap Plant Design AVEVA</p>

Practitioner & provider of supply chain decarbonization programs

Helping companies decarbonize their supply chain emissions which are on average >10x operational emissions¹

Challenges

- Large number of diverse suppliers
- Lack of competence for decarbonization
- Accessibility hurdles for small and medium size businesses

Our solution

A collaboration platform and community designed to accelerate renewable energy decision-making and decarbonization.



Sept 2020

Feb 2021

Nov 2021

Mar 2022



Gigaton PPA Program



The Zero Carbon Project



¹ CDP report

Helping our customers meet their climate ambition



STRATEGIZE



DIGITIZE



DECARBONIZE



Through our Digital solutions



10-15% overall energy savings through centralized monitoring & control systems



Increase access to renewable energy for 10 pharmaceutical companies



30% reduction in energy use and operational costs

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